In war-torn northern Uganda, a new generation of children and their families now receive modern services from their local governments.

Winrock International
2011 Global Projects & Financial Statement
Appreciation for our Partners

Winrock International works with people in the United States and around the world to empower the disadvantaged, increase economic opportunity and sustain natural resources.

No long-lasting change would be possible without Winrock’s partners in the United States and around the world. Winrock believes that close collaboration and shared goals create long-term productive relationships and greater benefits for those we serve. Funding partners include domestic and international nongovernmental organizations, government agencies, private foundations, individuals, corporations and educational institutions. Whether it’s helping young African girls with the tools they need to get an education, improving the productivity of farmers in Tajikistan or addressing the effects of global climate change, these partnerships allow Winrock to improve lives and livelihoods worldwide.
“We are supporting the programme Jobs for Youth (J4Y) to provide a package of training (seed grants) and ongoing mentorship to high potential young entrepreneurs. What excites us most about our partnership with Winrock is what happens after these initial “seed” grants. As the entrepreneurs establish and grow their businesses, they begin to seek additional commercial finance to fuel that growth.”

– Leslie Johnston  
executive director  
Argidius Foundation

“I think Winrock’s special strength is innovating in the field in poor rural areas. They bring interventions to the field/village and through a series of learning loops, build on what works to significantly improve the intervention.”

– Gary Toenissen  
managing director  
Rockefeller Foundation

“Nike is delighted to receive this award from the American Carbon Registry and Winrock who have partnered with us in our efforts to reduce our carbon footprint and explore innovative ways to move the needle on climate change beyond our own operations.”

– Sarah Severn  
stakeholder mobilization director  
Nike Sustainable Business and Innovation

“Winrock management is to be complimented for having a staff that both USAID senior management and the American taxpayers can count on to ensure that development resources are used effectively to achieve our foreign assistance goals and objectives – peace, alleviation of poverty and prosperity for millions throughout the world.”

– Elzadia Washington-Danaux  
acting director  
U.S. Embassy/USAID Philippines
American Carbon Registry – Building Partnerships to Address Climate Change

Winrock believes that climate change will profoundly impact the poorest populations around the world and that markets are the most effective means to reduce emissions. Winrock operates the American Carbon Registry (ACR) to create confidence in the environmental integrity of carbon offsets and to serve as an incubator to newly emerging compliance regimes in the U.S. and around the globe. ACR’s mission-driven focus is in both large-scale, transformative emission reductions and innovative emissions-reduction opportunities that utilize our team’s scientific and technical expertise. By tapping carbon finance as a revenue stream, we seek to assure food security, strengthen rural livelihoods and improve natural resource management. Central to ACR achieving its mission is collaboration with like-minded partners to implement activities on the ground.

Restoration of U.S. wetlands (above and bottom right, opposite page) helps reduce greenhouse gas emissions, while creating jobs and preserving ecosystems and infrastructure.
“Environmental Defense Fund (EDF) is pleased to collaborate with ACR in Arkansas and California to develop a robust program that reduces greenhouse gas emissions from rice harvests while providing environmental and economic co-benefits. We see great potential for this model to be replicated on rice fields around the globe and adapted to other types of agricultural production in the United States.”

– David Festa
vice president
Land, Water, Wildlife program,
Environmental Defense Fund

“We are very excited about our pioneering alliance with ACR and EDF to demonstrate practical approaches to delivering emission reductions from rice production in Arkansas, the country’s leading rice producer. Our rice growers strive to improve yields, increase competitiveness and enhance waterfowl habitat. It’s a win-win if producers can achieve all of those things while reducing GHG emissions and increasing revenues.”

– Dennis Carman
executive director
White River Irrigation District, Arkansas

“As a founding member of ACR, Entergy has been a leader in greenhouse gas emission reductions projects for over a decade. Entergy funded a first-of-a-kind carbon offset methodology to quantify emission reductions from wetland restoration activities. This creates high quality ACR carbon credits that can be sold to provide critical capital for restoring coastal wetlands. Wetland restoration not only will reduce GHG emissions and create jobs, but also will preserve ecosystems and infrastructure by protecting against storm surge and flooding in our service territory.”

– Chuck D. Barlow
vice-president, environmental strategy & policy
Entergy Corporation

“As a scientist, I chose to work with ACR on the first offset methodology for U.S. wetlands restoration because of the team’s extensive knowledge of terrestrial carbon sequestration and science-based approach to ensure the environmental integrity of offsets. Tierra Resources is thrilled to be blazing the trail in the blue carbon space by developing both the methodology and wetland restoration projects that will follow.”

– Dr. Sarah Mack
president and chief executive officer
Tierra Resources
Partnerships that Put Ideas to Work

Winrock encourages innovation, collaboration and ingenuity among staff and past and present Winrock fellows.

Water

Launched as an innovation activity in 2005, Winrock’s Multiple Use Water Services (MUS) program was recognized in 2011 with the Rockefeller Foundation’s Innovation Kitchen grant. The program has raised over $18 million from global partners to provide sustainable access to water for the health and livelihood needs of more than 100,000 people across Rwanda, Tanzania, Niger and Burkina Faso.

Bioenergy

With support from the Packard Foundation and in collaboration with multiple public and private partners, Winrock’s team has developed a framework and tools to consider life cycle inputs and outputs as well as competing uses for land, nutrients and water for biofuels projects. The ability to quantify environmental and social costs and benefits can lead to new sources of investment in present and future generations of sustainable bioenergy technology.

John D. Rockefeller 3rd Scholars Program

Building on the success of the Agricultural Development Council from 1954 to 1985, the John D. Rockefeller 3rd Scholars Program is the flagship effort to develop the next generation of Asian leaders. The program seeks to build a dedicated endowment to sustain in perpetuity a leadership development program organized around focused research efforts. In 2011, the JDR 3rd program held a grant competition in Indonesia on “Agriculture Adaptation to Climate Change.”

The John D. Rockefeller 3rd Scholars Program builds on the work of the Agricultural Development Council, established by Rockefeller in 1954.

JDR 3rd scholars travel to a remote village in Myanmar to gather data for agricultural survey on avian influenza.
Partnering with Winrock Staff

A special funding partnership from anonymous members of the Winrock Board of Directors enabled the internal grants program to continue in 2011. The competition focused on Winrock’s ability to bring unique capabilities for making a difference and resulted in 21 submitted proposals. Five were selected for funding:

**Winrock in the Spatial Information Age**, which will develop a web-based tool to create customized maps to share project results integrated with spatial data.

**Building Capacity for Monitoring Environmental Impacts of Bioenergy**, which will help understand the impacts of proposed biofuel feedstock development on native and managed ecosystems.

**Winrock’s Innovative Computer Based Biogas-energy Tool to Promote Farm Scale Biogas in Nepal and Pakistan**, which will provide key technical and financial information to small animal farms.

**Market-Based Models for Increasing Access to Healthy Food: Defining What Works**, which will work to prove market-based approaches to social change can increase access to and consumption of healthier foods in high poverty areas.

**The Carbon Footprint of Food**, which will create a framework for quantifying the carbon footprint of food products.
## 2011 Contributions

### General Contributors

<table>
<thead>
<tr>
<th>Individuals</th>
<th>Foundations</th>
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<td><strong>$5,000 &amp; Above</strong></td>
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<td>Christopher Brown</td>
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### Project Funders

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<td>Nora Zidispeger*</td>
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Richard Rockefeller*  
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Carana Corporation  
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Southern Bancorp  
Special Event Consultants  
Stratus Consulting, Inc.  
Tetra Tech  
Tetra Tech ES, Inc. (PA Government Services)  
Tierra Resources LLC
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Union Power Partners LP
Vertical Shaft Brick Kiln (VSBK)
Weidemann Associates

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Argidius Foundation
Blanchette Hooker Rockefeller Fund
Dolores & Clifton Wharton Foundation
ECLT Foundation
Elbridge & Evelyn Stuart Foundation
Elbridge & Evelyn Stuart Foundation
(Designated by Herbert & Ann Lucas)
Energy Foundation
ETC Netherlands BV
Ford Foundation
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Growald Community Fund*
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Kresge Foundation
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Margaret A. Cargill Foundation
Moldova Mosaic
Oak Foundation
Packard Foundation
Rockefeller Brothers Fund
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The Coca-Cola Foundation
The David & Lucile Packard Foundation
The Jeanne M Voigt Foundation
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The Putnam Foundation
The Walmart Foundation
United Nations Foundation
Vincent & Zenaida Seid Foundation
W.K. Kellogg Foundation
Wallace Genetics Foundation
Wal-Mart Foundation
Walton Family Foundation
William J. Clinton Foundation
World Cocoa Foundation

GOVERNMENT AGENCIES

Alternative Energy Promotion Center (AEPC)
Energy Sector Assistance Program (ESAP)
Arkansas Department of Workforce Education
Arkansas Economic Development Commission
Energy Office
Arkansas Science & Technology Authority (ASTA)
Arkansas Soybean Promotion Board
California Energy Commission (CEC)
Centers for Disease Control and Prevention (CDC)
DFID (Dept for International Development)
Embassy of the Netherlands
Government of Norway
Liechtenstein Development Service (LED)
Natural Resources Conservation Services (NRCS)
Netherlands Ministry of Foreign Affairs
SenterNovem
SNV (Netherlands Development Organisation)
State of Arkansas
Swiss Agency for Development (SDC)
U.S. Agency of International Development (USAID)
U.S. Agency of International Development (USAID)/East Africa
U.S. Agency of International Development (USAID)/Georgia
U.S. Agency of International Development (USAID)/Indonesia
U.S. Agency of International Development (USAID)/Mali
U.S. Agency of International Development (USAID)/Sudan
U.S. Department of Agriculture (USDA)
U.S. Department of Agriculture (USDA) RBEG
U.S. Department of Agriculture (USDA) RD
U.S. Department of Agriculture (USDA) Risk Management Agency
U.S. Department of Commerce Economic Development Administration (EDA)
U.S. Department of Housing and Urban Development (HUD)
U.S. Department of Labor (DOL)
U.S. Department of State (DOS)
U.S. Environmental Protection Agency (EPA)
U.S. Forest Service
U.S. Small Business Administration (SBA)
U.S. Trade and Development Agency (USTDA)

MULTILATERALS

Asian Development Bank (ADB)
European Union (EU)
Inter-American Development Bank (IDB)
International Finance Corporation (IFC)
United Nations Environment Programme (UNEP)
United Nations Environment Programme (UNEP) Risoe Centre on Energy, Environment and Sustainable Development (UREC)
United Nations Industrial Development Organization (UNIDO)
World Bank

NON-PROFITS

ACDI/VOCA
Arkansas Rural Enterprise Center
Business Council for International Understanding
Catholic Relief Services (CRS)
Community Food Security Coalition (CFSC)
Delta Institute
Ecologic Development Fund
Education Development Center, Inc. (EDC)
Electric Power Research Institute (EPRI)
Environmental Defense Fund
Farm Credit Council
FHI 360
Guyana Forestry Commission
Havener Fund
Hivos
International Copper Association Southeast Asia Ltd (ICASEA)
National Cooperative Federation of Nepal (NCF/ Nepal)
New England Farmers Union Education Foundation (NEFUEF)
Public Health Institute
RainTrust Preservation Fund

*Donations made through online vehicles Global Giving and Changing the Present (formerly known as Important Gifts).
People returning to communities in conflict-affected areas of northern Uganda work to rebuild the infrastructure that will improve access to education, clean water, health services and markets.
Winrock International at a Glance

more than 245 projects in 76 countries

852 total Winrock employees

174 U.S.-based employees

678 field-based employees

90% allocated to program expenses

10% allocated to general & administrative expenses
2011 Global Projects

GLOBAL & REGIONAL

Development of Data and Methodology for Biofuels Reporting
Gather information from member states and third countries to establish a set of baseline data on biofuel production and policies and their environmental and socio-economic impacts.

Countries: Argentina, Bolivia, Brazil, Ethiopia, Guatemala, India, Indonesia, Malawi, Malaysia, Mozambique, Nigeria, Pakistan, Peru, Sudan, Tanzania, Uganda, Ukraine

Farmer-to-Farmer for Food Security
Leverage U.S. volunteer assistance to increase agricultural sector productivity and profitability, and strengthen agricultural sector institutions to benefit improved food security in target countries.

Countries: Bangladesh, Ethiopia, Guinea

Bioenergy: Packard - Biofuels Sustainability
Support the development of effective policies and voluntary standards for biofuels by increasing the evidence base and knowledge transfer for indirect land-use change and build capacity among standard-setting groups and policymakers for monitoring sustainability.

Countries: Global

Building Capacity on National REDD+*
Assist countries in Forest Carbon Partnership Facility (FCPF) to become more familiar with methods, available data, and tools that may help them be better prepared to engage in analytic activities proposed in their FCPF country Readiness Preparation Plans (R-PPs).

Countries: Global

Global Business Trade and Investment Program (GBTI)
Assist USAID missions and bureaus to engage in business, trade, and investment work and related sector reform projects and promote knowledge management and best practices by making available to USAID and its GBTI implementers all contract-related experience and reports.

Countries: Global

GLOWS
Global Water for Sustainability (GLOWS) provides assistance for integrated water resources management and multiple use water services.

Countries: Global

Harvested Wood Products Study
Produce a literature review on harvested wood products and harvested wood product accounting methods.

Countries: Global

Integrated Water
Provide technical support for all aspects of integrated water and coastal resources management including irrigation, aquatic ecosystems, fisheries, gender issues, and implementation of volunteer programs.

Countries: Global

Modernizing Extension and Advisory Services
Establish institutional capacity to promote rural innovation necessary to achieve sustainable food security, reduce poverty, conserve natural resources and address other rural problems.

Countries: Global

Nested REDD+ Technical Support
To assist the Verified Carbon Standard in the development of an accounting and crediting framework for integrated REDD+ programs and incorporate jurisdictional and nested project activities.

Countries: Global

Partnership for Clean Indoor Air (PCIA) Forum Travel
Provide airfare scholarships to approximately five PCIA Partners to the Biennial Partnership for Clean Indoor Air Forum.

Countries: Global

* REDD: Reducing Emissions from Deforestation and Forest Degradation
REDD+: Reducing Emissions from Deforestation and Forest Degradation and the role of conservation, sustainable management of forests and enhancement of forest carbon stocks in developing countries.

Grape producers in Pakistan are linked to markets, both locally and abroad, to increase their wealth and opportunities.
Women from Lao PDR use maize to rank their resources spent on different forest-based activities as part of an economic and environment valuation process.
PCIA Outreach Communication and Education
Provide outreach support to the Partnership for Clean Indoor Air (PCIA).

Countries: Global

Prosperity, Livelihoods and Conserving Ecosystems (PLACE)
Increase social, economic and environmental benefits through healthy ecosystems and sustainable resource management.

Countries: Global

RAISE Plus
Provide support for environmentally sustainable, market-driven development of food and cash crops, livestock, forests, fisheries, tourism, wildlife and agribusinesses.

Countries: Global

REDD+ Technical Assistance
Provide specialized technical assistance to support the development of Land Use, Land Use Change and Forestry (LULUCF) investment opportunities in the public sector.

Countries: Global

REDD+ Reference Level Modalities
Provide input to the ongoing international discussions on REDD+ and contribute to a report on Modalities for Reference Levels: Technical and Procedural Issues.

Countries: Global

REDD+ Reference Level Modalities, Phase II
Produce a concept paper that will contribute to the ongoing international discussions on Guidelines for REDD+ Reference Levels: Principles and Recommendations.

Countries: Global

Renewable Energy LWA
Promote energy efficiency and renewable energy supplies to assist developing countries with reducing their greenhouse gas emissions.

Countries: Global

Rockefeller Foundation Innovation Kitchen
Promote a clear and concise methodology for Multiple Use Water Services.

Countries: Global

Rockefeller Multiple Use Water Services
Foster sustainable and equitable improvements in health and livelihoods for poor households through a paradigm shift in water services.

Countries: Global

Supportive Environments for Healthy Households
Support the further development, introduction, and delivery of high-impact interventions in water supply, sanitation and hygiene (WASH) and indoor air quality (IAQ).

Countries: Global

UK REDD+ Program
Review the U.K. government’s existing REDD+ funding programs and the government’s ability to expand and manage additional Department for International Development funding.

Countries: Global

“We’re proud of the work being carried out by our partners like the Wallace Center. ... These investments in healthy food access are creating jobs while contributing to healthy communities.”

– Kathleen Merrigan, deputy secretary of agriculture, U.S. Department of Agriculture
**USDA - Global Climate Change Carbon Reporting Initiative**

Assist USDA in reporting the climate-change impact of forest-based activities worldwide by developing and implementing a set of innovative, web-based tools with high scientific integrity.

**Countries:** Global

**VCS Nested REDD’ Technical Support**

To assist the Verified Carbon Standard (VCS) in the development of an accounting and crediting framework for integrated REDD’ programs and incorporate jurisdictional and nested project activities.

**Countries:** Global

**Small Carbon Projects**

Provide technical advice to a variety of clients related to forests and carbon mitigation.

**Countries:** Ecuador, United States

**Achieving Reduction of Child Labor in Support of Education**

Achieving Reduction of Child Labor in Support of Education (ARISE) helps eradicate child labor in tobacco farming in Malawi and Brazil through an integrated program of education, livelihoods, and child labor monitoring.

**Countries:** Brazil, Malawi

**ASIA**

**South Asia Agricultural Emissions Consultancy**

Conduct analyses of agricultural greenhouse gas emission and potential for decreases in emissions/increases in sequestration across Bangladesh, India, Pakistan, and Nepal.

**Countries:** Bangladesh, India, Nepal, Pakistan

**Lowering Emissions in Asia’s Forests (LEAF)**

Achieve meaningful and sustained reduction of greenhouse gas emissions from the forestry/land use sector in Asia.

**Countries:** Cambodia, Laos, Malaysia, Papua New Guinea, Thailand, Vietnam

**Asia Regional Biodiversity Conservation Program**

Protect the ecological balance of the Greater Mekong River region.

**Countries:** Cambodia, Laos, Thailand, Vietnam

**Greater Annamites Sustainable Finance Project**

Develop sustainable finance mechanisms to support biodiversity in the Greater Annamites and Greater Mekong subregion.

**Countries:** Cambodia, Vietnam

**Oil Palm Greenhouse Gases**

Establish an objective knowledge framework for estimating the dimensions of greenhouse gas (GHG) emissions associated with land-use and land-use change from the establishment of oil palm plantations.

**Countries:** Indonesia, Malaysia

**Predicting Future Palm Oil Expansion in Indonesia & Malaysia**

Assess the greenhouse gas impacts of land-use change related to expanded palm oil production in Indonesia and Malaysia.

**Countries:** Indonesia, Malaysia

**ECO-Asia**

Promote governmental policy and market transformation in Asia, leading to reductions in greenhouse gas (GHG) emissions, reduced air pollution, and improved use of energy resources.

**Countries:** Indonesia, Vietnam

**Central Asia Water User Association’s Support Program**

Help local organizations develop the skills and capabilities to effectively plan, maintain, and manage water systems in the unique terrain and hydrology of central Asia.

**Countries:** Kyrgyzstan, Tajikistan, Uzbekistan

**AFGHANISTAN**

**Afghanistan Clean Energy Program**

Provide resource identification, feasibility studies, and design and construction support for micro hydro, solar photovoltaic, and wind energy projects in Afghanistan.

**Countries:** Afghanistan

**BANGLADESH**

**Bangladesh Actions to Combat Trafficking-in-Person**

Build capacity to fight human trafficking and forced labor in Bangladesh.

**Countries:** Bangladesh

**Bangladesh Rural Enterprise for Alleviating Poverty (REAP)**

Bring business solutions to Bangladesh’s prawn-fish subsector improving the socio-economic conditions of the farmers through integrated aquaculture.

**Countries:** Bangladesh

**Katalyst Maize**

Stimulate and promote maize growth and cultivation with special focus on char (river island) areas.

**Countries:** Bangladesh

**Katalyst Prawn II**

Design and implement market development interventions for the prawn market by building on the Katalyst market development principles.

**Countries:** Bangladesh

**Rural Enterprise for Alleviating Poverty (REAP) II**

REAP II will strengthen the capacity of local private sector input, output and service providers to increase the productivity and profitability of small ponds and marginal land.

**Countries:** Bangladesh

**CAMBODIA**

**Children’s Empowerment Through Education Services (CHES)**

Reduce hazardous child labor in agriculture through awareness, education and livelihood services, and advocacy.

**Countries:** Cambodia

**Counter Trafficking in Persons Program (CTIP) II**

Improve the ability and readiness of Cambodian institutions to combat all forms of trafficking in persons.

**Countries:** Cambodia

**CHINA**

**Panda Standard**

Help the China Beijing Environmental Exchange and BlueNext establish an internationally credible Panda Standard and associated sectoral specifications and methodologies for China-based greenhouse gas (GHG) reduction/removal projects with significant poverty alleviation benefits.

**Countries:** China
Strengthening Environmental NGOs
Increase the capacity of local environmental NGOs in China with the government and communities they serve and enable environmental NGOs to access sustainable funding.
Countries: China

TSERING
Sustainable Development and Livelihoods Program (TSERING) preserves cultural traditions and promotes sustainable development and environmental conservation in Tibetan communities of southwest China.
Countries: China

INDIA

India Multiple Use Water Services
Achieve environmentally and financially sustainable and equitable improvements in health, income, and food security for poor rural smallholders and identify financial, implementation, and institutional best practices for wide-scale replication.
Countries: India

INDONESIA

Bioenergy: Sugar Palm Cultivation for Ethanol Production
Collect data and evaluate existing sugar palm plantations for feasibility and desirability of large-scale sugar palm cultivation for ethanol production.
Countries: Indonesia

Biotechnology Speaker Series
Conduct an agricultural technology needs assessment with farmers, enterprises and extension officials to identify challenges and opportunities for increasing food security and economic growth in Indonesia.
Countries: Indonesia

CIRCLE
Capacity for Indonesian Reduction of Carbon in Land use and Energy (CIRCLE) provides energy for rural communities with the technical/commercial experience and products of private RE developers and the agricultural/commercial and local knowledge of the Indonesian palm oil sector.
Countries: Indonesia

East Java REDD+ Feasibility Study
Conduct feasibility study to assess whether substantial carbon credit generation is possible from the project.
Countries: Indonesia

Feasibility Sebangau Indonesia
Assist World Wildlife Fund in the development of a carbon project that would be eligible for registration under the Voluntary Carbon Standard (VSC) in combination with the Climate, Community and Biodiversity Standard (CCBS).
Countries: Indonesia

Indonesia Clean Energy Development Project
Train project developers and financial institutions to promote clean energy development.
Countries: Indonesia

Indonesia: Iconic Island Sumba 100% Sustainable
Obtain in-depth data for the island of Sumba which will allow HIVOS to prepare for the implementation of the Iconic Island project.
Countries: Indonesia

Logging and Greenhouse Gas Emissions in Indonesia
Estimate carbon emissions from logging practices in Indonesia.
Countries: Indonesia

Sebangau Carbon Project
Develop Rewetting of Drained Peatlands Methodology applicable to the Verified Carbon Standard (VCS).
Countries: Indonesia

Sumba Iconic Island Wind
Determine the potential for wind energy through measurement and confirm the resource availability on Sumba.
Countries: Indonesia

Wetar Island Agri-Enterprise Development Project
Design and implement community development activities near mining operations.
Countries: Indonesia

Trained as solar technicians, women in Mindanao can help power their rural villages in the Philippines and earn much-needed income.
Wind Resource Assessment Indonesia
Perform wind resource assessments, including existing towers, to evaluate wind energy potential for large-scale wind farm development.
**Countries:** Indonesia

**NEPAL**

ADB-Consultancy
Providing support to greenhouse gas mitigation projects.
**Countries:** Nepal

Brick Kiln Study
Assist Vertical Shaft Brick Kiln (VSBK) Project/Nepal and the entrepreneurs advocate for policies that support cleaner technologies in the brick production sector.
**Countries:** Nepal

Early Action Pilot Project in the Terai Arc Landscape
Assess and quantify the carbon sequestration potential and rate of degradation of forests across the Terai Arc Landscape (TAL) for the purpose of establishing baseline for REDD*.
**Countries:** Nepal

Energy Audit of Himalayan Distillery Limited
Determine ways to reduce energy consumption per unit of product output or to lower operating costs.
**Countries:** Nepal

Improved Cooking Stove Use in Nepal
Expand the scope of Winrock’s existing partnerships with government agencies, NGOs and rural financial institutions in order to promote ICS.
**Countries:** Nepal

Intel Challenge Project
Bring Information and Communication Technologies (ICT) access to rural Nepal through renewable energy-based power resources.
**Countries:** Nepal

National Strategy to Cut Fossil Fuel Use
Prepare a strategy to cut the use of fossil fuel in Nepal in half within 10 years while increasing awareness on climate change through regional media and securing government buy-in to implement.
**Countries:** Nepal

Nepal Market Development Program
Develop analysis and strategy for the Essential oils and Fisheries Sub-sectors.
**Countries:** Nepal

Nepal: Credit Financing of Solar Home System
Replicate a pilot model for local financial institutions and credit financing for solar home systems.
**Countries:** Nepal

Nepal: Data Collections for Transport
Compile energy and transport related data for calculation of potential fuel savings by comparing land transport fuel consumption for the BAU (business as usual) case with alternate future development scenarios.
**Countries:** Nepal

Nepal: Project Design Document (PDD)
Reduce greenhouse gas emissions from the steel manufacturing process by replacing fossil fuel with biomass fuel.
**Countries:** Nepal

Nepal: Social Safety Net Project on Improving Food Security
Increase food security, reduce malnutrition and improve household environment among vulnerable communities through creation of productive assets including multiple use water services, fish ponds, and terraces.
**Countries:** Nepal

Nepal: Project Design Document of Hulas Steel
Prepare and finalize project design document by collecting necessary information and calculating reductions in greenhouse gas (GHG) emissions from the proposed project to install more environment-friendly rice-husk-based gasification systems to generate producer gas.
**Countries:** Nepal

Preparation of Project Design Document of Hulas Steel

*REDD: Reducing Emissions from Deforestation and Forest Degradation
REDD+: Reducing Emissions from Deforestation and Forest Degradation and the role of conservation, sustainable management of forests and enhancement of forest carbon stocks in developing countries.
Solar Home Systems (SHS) III
Strengthen the capacity of partner finance institutions to successfully implement credit and vendor financing for the dissemination of SHS.
Countries: Nepal

UNEP Frankfurt School
Expand solar home systems through credit financing and capacity building of financial institutions.
Countries: Nepal

USAID Nepal’s Education for Income Generation (EIG) Project
Increase access to literacy, skills training and jobs for out-of-school disadvantaged youth in Nepal.
Countries: Nepal

Pakistan

CDM Capacity Building
Develop pipeline of Clean Development Mechanisms (CDM) projects in Pakistan and build the local capacity in developing CDM projects.
Countries: Pakistan

Commercial Biogas Plants Promotion Program
Build the capacity of the dairy farms in Pakistan for increased investment in commercial biogas sector.
Countries: Pakistan

CRISP
Community Rehabilitation Infrastructure Support Program (CRISP) designs and rehabilitates sustainable small and medium infrastructure, and builds related capacity to support the delivery of basic services such as education, health care, water and sanitation, and roads and irrigation.
Countries: Pakistan

Pakistan Agriculture and Cold Chain Development Project
Increase incomes by strengthening connections between farmers and markets in Pakistan.
Countries: Pakistan

Pakistan Domestic Biogas Programme
Provide carbon financing, micro financing and resource mobilization support to install 14,000 domestic biogas plants in central Punjab.
Countries: Pakistan

Promotion of Tameer Micro Green Energy Company
Provide technical advisory services to set up a renewable energy company, Micro Green Energy Company, as a sister concern of Tameer Microfinance Bank.
Countries: Pakistan

UNIDO Global Environment Facility
Develop a full-scale Global Environment Facility (GEF) project proposal to promote the production and use of sustainable energy from biomass conversion in Pakistan.
Countries: Pakistan

“(The New Applied Technology Efficiency and Lightning Initiative) is a great example of how (small hydropower) can operate efficiently and bring huge results in such mountainous regions of Georgia.”
– Alexander Khetaguri, minister of energy and natural resources, Georgia
PHILIPPINES

AMORE 3-CCF Community Water Access Project
The Alliance for Mindanao and Multi-regional Renewable/Rural Energy Development (AMORE) project provides safe water, sanitation and hygiene facilities to far-flung communities in Sarangani and Sultan Kudarat.
Countries: Philippines

AMORE-ICASEA RE Intensification Project
Alliance for Mindanao and Multi-regional Off-Grid Renewable Energy (AMORE) improves the quality of life of Mindanao households through sustainable renewable energy projects and effective community organizing, and focusing on use of renewable energy to support key social services such as education and potable water supply.
Countries: Philippines

E-RAISED
Expanded Romblon Agricultural Improvement for Sustainable Economic Development (E-RAISED) enhanced productivity of existing livelihoods and improved access to sufficient supply of potable water of persons in Corcuera.
Countries: Philippines

Philippines AMORE
The Alliance for Mindanao and Multi-Regional Renewable/Rural Energy Development (AMORE) project strengthens modern rural-energy services, including household electrification, school electrification for improved basic education, and renewable energy workforce development in Mindanao.
Countries: Philippines

Philippines Clean Energy Policy
Mitigate climate change through the improved utilization of clean and renewable energy in power and transport.
Countries: Philippines

AMORE 3-Quezon Power SEED Project
Alliance for Mindanao and Multi-regional Off-Grid Renewable Energy (AMORE) 3 jointly develops and implements a school electrification and distance education project in the Cagbalete Elementary School.
Countries: Philippines

AMORE 3-SMC SEED Project
Countries: Philippines

Pangapuyan Island Safe Water Project
Jointly develop and implement the Pangapuyan Island Safe Water and Sanitation Project in Zamboanga City.
Countries: Philippines

Romblon Agricultural Improvement for Economic Development
Help families in five remote farming and fishing communities in the Philippines to achieve food security and sustainable livelihoods.
Countries: Philippines

AMORE 3-NGCP Water Sanitation and Hygiene Project (W aSH)
Jointly develop and implement WASH projects in select communities particularly located in National Grid Corporation of the Philippines (NGCP) areas of operation in Mindanao.
Countries: Philippines

TAJIKISTAN

Family Farming Program for Tajikistan
Focus technical assistance on food insecure communities of Sughd, Khatlon, Rasht Valley, and the Pamirs, empowering private farmer groups and improving productivity.
Countries: Tajikistan

THAILAND

Wind Resource Assessment Thailand
Perform wind resource assessments, including existing towers, to evaluate wind energy potential for large-scale wind farm development.
Countries: Thailand
**VIETNAM**

Vietnam REDD* Technical Support
Determine if existing avoided deforestation methodologies are applicable to the proposed REDD* project around Cat Tien National Park, Vietnam.

**Countries:** Vietnam

**EUROPE & EURASIA**

**GEORGIA**

Georgia NATELI
The New Advanced Technology and Efficient Lighting Initiative (NATELI) aids in making Georgia more energy secure and the Georgian economy more competitive.

**Countries:** Georgia

Georgia Watershed Conservation
Improve current and future lives of people in Georgia by utilizing and managing natural resources more sustainably, including water, soil vegetation and the ecosystems that encompass them.

**Countries:** Georgia

**MOLDOVA**

NATELI II
New Applied Technology Efficiency and Lighting Initiative (NATELI) assists the Government of Georgia with promoting renewable energy to close the rural electrification gap.

**Countries:** Georgia

MEDA (Jobs for Youth)
The Moldova Micro-Enterprise Development Activity (MEDA) strengthens and expands Winrock/Moldova’s entrepreneurship training and development program and helps youth generate income for their families.

**Countries:** Moldova

MEETa Phase II
The Moldova Employment and Entrepreneurship Education and Training Activity (MEETa) expands youth job creation/access and introduces enterprise training curriculum into the vocational education training school system.

**Countries:** Moldova

Moldova Enterprise Development Activity (MEDA)
Combat human trafficking in Moldova by promoting self-employment among at-risk social groups.

**Countries:** Moldova

Transnistrian Women’s Support Project
Build the capacity of Transnistrian NGOs to deliver anti-crisis and economic empowerment services to victims of human trafficking and at-risk women.

**Countries:** Moldova

**RUSSIA**

Russia Far East (RFE) Referral Project
Improve collaborative efforts in prevention, protection and prosecution of human trafficking among NGOs, law enforcement, local government bodies and other providers.

**Countries:** Russia

**LATIN AMERICA & THE CARIBBEAN**

REDD* Technical Assistance - Central America
Assess the activities and level of effort needed to provide requested technical assistance to develop feasibility studies.

**Countries:** Guatemala, Honduras, Nicaragua

**BELIZE**

REDD* Project Support Belize
Facilitate verification for the Programme for Belize’s Rio Bravo project.

**Countries:** Belize

*REDD: Reducing Emissions from Deforestation and Forest Degradation

**REDD+:** Reducing Emissions from Deforestation and Forest Degradation and the role of conservation, sustainable management of forests and enhancement of forest carbon stocks in developing countries.
Mentoring and scholarships lead to better educational opportunities for girls and boys in South Sudan.

### Bolivia

**Bolivia Climate**
Suppor the Integrated Bolivian Amazon project in its efforts to increase resilience to climate change in the Bolivian Amazon.

**Countries:** Bolivia

### Brazil

**Combating Abuse and Trafficking of Children in Bahia**
Prevent sexual exploitation and trafficking of children, especially girls.

**Countries:** Brazil

**Mata no Peito Brazil Forest Carbon Initiative**
Design and implement a collaborative initiative with Nike and other partners for investment in Brazil forest carbon projects.

**Countries:** Brazil

**Raintrust - REDD’ Project Support**
Provide full technical project support including assessment of baseline, assessment of carbon stocks, and development of all necessary Verified Carbon Standard (VCS) project documentation.

**Countries:** Brazil

### Guyana

**Guyana Ecosystem Services, Degradation**
Provide guidance for the establishment of a national forest carbon reference level, identify the potential to integrate ecosystem services and assess the drivers of forest degradation.

**Countries:** Guyana

**Guyana Forestry Commission Carbon Stocks**
Assist the Guyana Forestry Commission to build capacity in Guyana and to undertake work on the ground component of a monitoring, reporting and verification system for REDD+.

**Countries:** Guyana

**REDD’ Technical Assistance-Guyana**
Support and implement LULUCF (Land Use, Land Use Change and Forestry) Emission Reduction activities in at least three select countries in the Latin America and Caribbean (LAC) region.

**Countries:** Guyana

### Honduras

**Bosques Pico Bonito VCS AR Project Validation Support**
Provide technical assistance to Ecologic for validation of the Bosques Pico Bonito Afforestation/Reforestation (AR) project under the Verified Carbon Standard (VCS).

**Countries:** Honduras

### Jamaica

**Biofuels Development Jamaica**
Develop and implement Jamaica’s Biofuels Policy and establish a strong legal and regulatory framework for a vibrant biofuels industry, including bioethanol and biodiesel.

**Countries:** Jamaica

### Panama

**Darien REDD’ Assessment and Capacity Building**
Assess potential opportunities for payment for environmental services in the area of avoided deforestation and carbon sequestration to increase income from community generated eco-businesses and diversify the local economy.

**Countries:** Panama

### Peru

**Packard Forum Travel**
Provide management and training support for the 5th Biennial Partnership for Clean Indoor Air Forum.

**Countries:** Peru
Peru Forest Governance
Measurably improve forest governance and environmental management, conserve sustainable tropical forest landscapes, and increase forest-based livelihoods in Peru.
Countries: Peru

UNF Forum
Provide scholarships to approximately 20 Partnership for Clean Indoor Air (PCIA) Partners who have important contributions to share but who would otherwise be unable to attend The Biennial Partnership for Clean Indoor Air Forum.
Countries: Peru

Middle East & North Africa
Farmer-to-Farmer Middle East and North Africa Region
Increase agricultural productivity and profitability of small-scale farmers through volunteer assistance.
Countries: Egypt, Lebanon

Sub-Saharan Africa
Importance of Energy in Agriculture
Conduct a Desk Study to demonstrate and document the current and essential role of access to modern energy services for agricultural development and transformation in sub-Saharan Africa (SSA).

“The Winrock BRIDGE has a thorough understanding of (our) local situation and has proven itself over the years as being up to the task.”

– William Daud Riek, deputy governor of Unity State, South Sudan
In northern Uganda, new or improved boreholes and wells deliver sustainable clean water after 20 years of neglect.

Photo: Todd Shapera
Ambassadors’ Girls’ Scholarship Program
Increase educational opportunities for African girls and boys through scholarships and mentoring.
Countries: Angola, Botswana, Comoros, Congo, Republic of, Gabon, Lesotho, Madagascar, Malawi, Mauritius, Mozambique, Namibia, São Tomé and Príncipe, South Africa, Swaziland, Zambia

Sasakawa Africa Fund for Education
Introduce new mid-career graduate programs in extension education and degree training at African universities.
Countries: Benin, Burkina Faso, Ethiopia, Ghana, Malawi, Mali, Nigeria, Tanzania, Uganda

Enhancing the Role of African Women in Food Systems
Increase the number of skilled and knowledgeable professional women who can be advocates for, and enhance the participation of, women farmers in the food system.
Countries: Benin, Cameroon, Côte d’Ivoire, Ethiopia, Ghana, Kenya, Mali, Nigeria, Senegal, South Africa, Tanzania, Uganda, Zimbabwe

Africa: BEIA Pilot Projects
Administer, coordinate, and support the implementation of the selected Biomass Energy Initiative for Africa (BEIA) pilots with a goal of achieving a sustainable supply, efficient usage and newer and cleaner applications of biomass energy.
Countries: Benin, Ethiopia, The Gambia, Guinea-Bissau, Kenya, Mozambique, Rwanda, South Africa, Tanzania, Uganda

Africa Leadership Training and Capacity Building Program
Organize and manage training for African leaders and institutional capacity assessments for food security.
Countries: Ethiopia, Kenya, Rwanda, Tanzania, Uganda

CASCADE - Forest Carbon Project in Mali and Madagascar
Enhance African expertise in generating carbon credits from afforestation/reforestation and bioenergy projects.
Countries: Madagascar, Mali

Farmer-to-Farmer West Africa
Field qualified US volunteers to raise productivity and production of farmers in West Africa in a way that supports farmer access to markets or end-use processors.
Countries: Mali, Nigeria

Protecting Futures in South Africa and Sudan
Increase girls’ attendance at school and knowledge of how to care for themselves during their menstrual cycles.
Countries: South Africa, South Sudan

BURUNDI
Burundi Agribusiness Program
Improve agricultural value chains in Burundi.
Countries: Burundi

CÔTE D’IVOIRE
CLASSE II
Child Labor Alternatives through Sustainable Systems in Education (CLASSE) improves quality, safety, and relevance in schools, and contributes to increased future work opportunities for children and families in cocoa growing communities.
Countries: Côte d’Ivoire

ECHOES - Côte d’Ivoire
Empowering Cocoa Households with Opportunities and Education Solutions (ECHOES) provides livelihoods education in agriculture and entrepreneurship to the young people in support of a new generation of cocoa farmers.
Countries: Côte d’Ivoire

DEMOCRATIC REPUBLIC OF CONGO
Rice Value Chain Development in the Kingabwa-Pool Malebo
Improve the level of food security and living standards of people who cultivate rice in the Pool Malebo area of Kinshasa.
Countries: Democratic Republic of Congo

GHANA
ADVANCE
Support transformation of Ghana’s agricultural sector in select agricultural industries to achieve increased competitiveness in domestic, regional and international markets.
Countries: Ghana

ECHOES - Ghana
Empowering Cocoa Households with Opportunities and Education Solutions (ECHOES) provides livelihoods education in agriculture and entrepreneurship to the young people of Ghana in support of a new generation of cocoa farmers.
Countries: Ghana

Ghana WASH
Promote community awareness as well as messaging and materials advocating for safe water, sanitation, and hygiene (WASH)-related practices.
Countries: Ghana

GUINEA-BISSAU
Guinea-Bissau: REDD* in Cacheu and Cantanhede
Contract technical services of Land Use Change and Carbon Stock to support the development of the REDD* project document for the Community Based Avoided Deforestation Project in Guinea Bissau.
Countries: Guinea-Bissau

KENYA
Kenya: CCAFS Training Workshop
The Climate Change Agriculture and Food Security (CCAFS) Workshop provides training on modeling greenhouse gas emissions from the agriculture sector.
Countries: Kenya

Partnership for Safe Poultry in Kenya
Provide technical support and training to strengthen the poultry sector in Kenya.
Countries: Kenya

Yes Youth Can! - Western Province, Kenya
Increase youth civic participation, improve youth livelihoods and entrepreneurship, and strengthen public and private sector services for youth in Kenya.
Countries: Kenya

LIBERIA
Liberia Energy Sector Support Program
Strengthen the Government of Liberia’s capacity to implement plans for rural electrification; establish commercially-viable pilot plants that provide renewable energy services to population centers in Bong, Lofa and Nimba counties; and collaborate with other international donors for the expansion of Monrovia’s power distribution network.
Countries: Liberia

*REDD: Reducing Emissions from Deforestation and Forest Degradation
REDD+: Reducing Emissions from Deforestation and Forest Degradation and the role of conservation; sustainable management of forests and enhancement of forest carbon stocks in developing countries.
Liberia Food and Enterprise Development
Increase agricultural productivity and profitability and improve human nutrition.
**Countries**: Liberia

Liberia Smallholder Oil Palm Support (SHOPS)
Increase the productivity and profitability of Liberia’s smallholder oil palm sector.
**Countries**: Liberia

**MALAWI**

Malawi’s Engagement in Carbon Markets
Provide a scoping assessment of the potentials for carbon market projects in Malawi.
**Countries**: Malawi

**MALI**

Mali Agriculture Value Enhancement Network (MAVEN)
Reduce poverty and increase incomes in Mali through improving agricultural productivity and technologies; adding value to agricultural goods; and developing local, regional, and international markets.
**Countries**: Mali

**MOZAMBIQUE**

Scholarship Assistance for Girls’ Education
Provide primary school scholarships for African girls.
**Countries**: Mozambique

**NIGER**

Niger Multiple Water Use Services
Increase access to multiple use water services in Niger.
**Countries**: Niger

Niger PADEF-SOG
Projet d’Appui au Développement des Filières Sésame, Oignon et Gombo (PADEF-SOG) helps protect and improve the livelihoods of rural households in Tillabery and Tera, Niger, two of the most food insecure departments of Niger.
**Countries**: Niger

**NIGERIA**

AWLAESM
Support African Women Leaders in Agriculture and Environment (AWLAESM) activities and women’s and children’s development.
**Countries**: Nigeria

Bridge to Markets
Support the overall implementation of activities and interventions by providing technical guidance and assistance in agriculture value chains and competitiveness.
**Countries**: Nigeria

Capacity Building for AIDS Impact Mitigation (AIM)
Strengthen and support the capacity of civil society and other nongovernmental organizations to design, implement, monitor, evaluate, and expand delivery of HIV/AIDS prevention, care, and support services in northern Nigeria.
**Countries**: Nigeria

**REPUBLIC OF CONGO**

Congo Basin Forest
Increase capacity within the Republic of Congo to implement methods for detecting, measuring, and monitoring carbon stocks and emissions caused by forest degradation.
**Countries**: Republic of Congo

“The assistance offered by (the) PSPK pilot project … has contributed immensely towards enhancing achievement of the poultry industry’s role of providing employment, income generation and contributing to food security.”

– Dr. Peter Ithondeka,
Ministry of Livestock Development, Kenya
Congo Forest Management
Provide the Republic of Congo with effective, transparent planning, monitoring, and forest auditing tools to assist in the implementation of sustainable forest management.
Countries: Republic of Congo

Rwanda
Rwanda Education Alternatives for Children (REACH)
Reduce child labor in Rwanda by providing educational alternatives for children and training in good practices in agriculture.
Countries: Rwanda

Rwanda Integrated Water Safety Program
Improve the sustainable management of water quantity and quality to positively impact human health, food security, and resiliency to climate change for vulnerable populations in targeted catchments of Rwanda.
Countries: Rwanda

Senegal
Wula Nafaa II
Increase the sustainable, profitable, and decentralized use and management of Senegal’s agricultural, marine, and natural resource base.
Countries: Senegal

Sierra Leone
Gola Forest Carbon Project
Assist the Royal Society for the Protection of Birds in the development of a forest carbon project in and around the Gola forest, working with local tribes to establish community forests and protect the remaining Gola Preserve.
Countries: Sierra Leone

South Africa
Development of an Essential Oils Industry in KwaZulu-Natal,
This project will promote rose geranium and possibly other essential oils production and sales and continue to expand employment and revenues in historically disadvantaged agribusinesses in rural South Africa.
Countries: South Africa

South Africa Rose Geranium
Promote rose geranium production and sales to significantly expand employment and revenues in historically disadvantaged agribusinesses in rural South Africa using strategies developed from the assessment work in the area.
Countries: South Africa

South Sudan
Gender Equity Through Education Program (Sudan GEE)
Provide incentives that will encourage girls to complete secondary school and will mentor women to enter the teaching profession.
Countries: South Sudan

Robert D. & Elizabeth Havener Scholarships for African Women
Provide scholarships to African women to advance their participation in agricultural and environmental fields; in Sudan, the endowment also funds secondary school scholarships and capacity-building trainings for education officials.
Countries: South Sudan

South Sudan BRIDGE
Building Responsibility for Delivery of Government Services (BRIDGE) strengthens Sudanese capacity at local government level to fulfill the promise of the Comprehensive Peace Agreement in the states of Northern Bahr el Ghazal, Warrap, Unity and Jonglei.
Countries: South Sudan

South Sudan Teacher Education Program (SSTEP)
Improve basic education through improved teacher professional development over a three-year period by increasing access to educational services and strengthening the capacity of the government to deliver quality services.
Countries: South Sudan

Tanzania
PROSPER
The Promoting Sustainable Practices to Eradicate Child Labor in Tobacco (PROSPER) program alleviates the social and economic forces that fuel child labor, strengthens local and national structures to achieve and sustain child free tobacco production in Tanzania.
Countries: Tanzania

In Liberia, training on solar thermal and photovoltaic technologies builds the capacity for sustainable energy solutions.
In the U.S., by changing from regular fertilizer applications to the use of a nitrification inhibitor, crops are able to access the nitrogen they need while reducing emissions of nitrous oxide for higher crop yields and lower greenhouse gas emissions.

Tanzania Child Labour Baseline
Conduct the baseline survey on the prevalence of child labour in two tobacco growing districts in Tanzania – the Urambo and the Sikonge districts.
Countries: Tanzania

Tanzania Global Water for Sustainability (GLOWS)
Support sustainable, market-driven water supply, sanitation, and hygiene services to improve health and increase economic resiliency of Tanzania’s rural poor and in small towns within an integrated water resource management framework.
Countries: Tanzania

Uganda

NUDEIL
Northern Uganda Development of Enhanced Local Government Infrastructure and Livelihoods (NUDEIL) improves district government capacity in engineering design, procurement process, financial management, transparent reporting, and public outreach to support peace in northern Uganda.
Countries: Uganda

United States

Afforestation Protocols Update
Revise and update the Climate Leaders Forest Management Protocol and provide options for afforestation project accounting.
Countries: United States

AFOLU Offset Category Scoping and Methodology
Develop a comprehensive assessment of potential mitigation practices and accounting approaches in agriculture, forestry and other land uses (AFOLU) as sought by the EPA.
Countries: United States

Arkansas River Valley Specialty Soybean Crops
Develop a comprehensive business plan to detail full feasibility of the transition to specialty soybeans.
Countries: United States

Arkansas Energy Sector Partnership
In cooperation with the Arkansas Department of Workforce Services, the Arkansas Association of Two Year Colleges and the Arkansas Apprenticeship Coalition, Winrock provides supportive services to disadvantaged individuals participating in energy efficiency and renewable energy training across Arkansas.
Countries: United States

Arkansas Women’s Business Center
Increase access to training, counseling services and capital for women entrepreneurs. This center will be a model to create similar centers across the United States.
Countries: United States

Building Capacity for Food Chains
Support organizations and enterprises as they develop and grow market based approaches, increasing access to healthy, fair, green and affordable foods for vulnerable children and families.
Countries: United States

Building Trades Center Evaluation
Review Building Trades Center of Excellence program for Pulaski Technical College and provide suggestions to improve program implementation.
Countries: United States

Cargill Conservation Program
Support conservation consistent with the guiding principles and specific purposes of the Margaret A. Cargill Foundation.
Countries: United States
Choptank River Water Quality and GHG Offset Project
Improve environmental quality related to agriculture in an efficient and cost-effective manner that benefits farmers and taxpayers, relative to current approaches.
Countries: United States

Choptank River Watershed
Provide extension and education programs for the adoption of performance-based incentives that can improve the technical aspects and cost-effectiveness of agricultural nonpoint source programs affecting the Chesapeake Bay.
Countries: United States

Co-benefits for Forest Carbon Offsets
The objectives of this project are to: develop and assess methods for estimating co-benefits from ecosystem services that emerge from a carbon trading program; assess drivers of international deforestation and forest degradation at the sub-national level and implementing cost-effective REDD* policies; and estimate implementation and transaction costs for a terrestrial carbon offsets program.
Countries: United States

Columbia Carbon Improved Forest Management Methodology
Coordinate the American Carbon Registry (ACR) public consultation and scientific peer review process for Columbia Carbon’s Improved Forest Management Methodology for Quantifying greenhouse gas (GHG) Removals and Emission Reductions through Increased Forest Carbon Sequestration on Non-Federal U.S. Forestlands.
Countries: United States

Delta Carbon Credits
Enroll producers into a program that generates market-quality greenhouse gas (GHG) credits from nutrient management and conservation practices.
Countries: United States

Dixon Forest Project
Provide project management and technical support for Phase II of the Dixon Memorial State Forest Reforestation and Carbon Sequestration Project.
Countries: United States

EcoAssets North Carolina
Conduct forest carbon inventory and growth modeling, along with technical support, for the development and verification of an avoided conversion project in North Carolina.
Countries: United States

Energy Efficiency for Small Cities and Counties
Established through funds from the American Reinvestment and Recovery Act of 2009 to generate cost savings through energy efficiency, create economic development opportunities, and improve the environment in local communities in Arkansas.
Countries: United States

Engaging Key California Agriculture Groups
Lay the groundwork for successful implementation of agricultural offset projects in California.
Countries: United States

EPA Global Climate Programs (Stratus Consulting, Inc.)
Conduct analyses and support for US EPA in climate change and land use.
Countries: United States

“Being a volunteer for Winrock allowed me to reconnect with a lifelong passion of working with limited resource farmers. The experience was deeply gratifying at all levels.”

– Kathleen Colverson, Winrock volunteer
We selected (Winrock’s) American Carbon Registry as a partner for our guarantee product because of their deep domain expertise in forestry and willingness to explore new ideas.”

–Scott Nissenbaum, president, Finite Carbon
Innovate Arkansas
Work with new, technology-based entrepreneurs to turn inventions and high-tech concepts into viable businesses and create high value jobs.

Countries: United States

Jobs and Innovation Accelerator Challenge
Support the development and acceleration of information technology businesses that will bring innovation to the current retail, transportation and logistics, and food processing industry clusters.

Countries: United States

Michigan State Fertilizer Methodology
Coordinate the American Carbon Registry (ACR) public consultation and scientific peer review process for the Client’s Methodology for Quantifying Nitrous Oxide Emissions Reductions in Agricultural Crops of the USA through Nitrogen (N) Fertilizer Rate Reduction.

Countries: United States

National Food Hub Collaboration
Partner with USDA to produce a regional food hub resource guide and make it widely available.

Countries: United States

New England Carbon Markets
Identify offset opportunities for New England agricultural producers and lay the groundwork for meaningful and strategic collaborative actions moving forward.

Countries: United States

New Orleans Solar School Initiative (NOSSI)
Provide five New Orleans public schools with solar photovoltaic systems.

Countries: United States

Nourishing Networks
Increase access for all communities to healthy food by building capacity for more robust regional supply chains.

Countries: United States

Packard - Fertilizer Use and Greenhouse Gas Emissions
Devise a project methodology for reducing greenhouse gas emissions resulting from fertilizer use in the U.S., test the methodology through site-specific case studies, and assess costs and benefits of a nitrogen pollution reduction program.

Countries: United States

PEPA - National Facilitation
Improve public policies for the control of nonpoint source pollution from agriculture through the development of Performance-based Environmental Policies for Agriculture (PEPA).

Countries: United States

PIER - Urban Development and Deforestation
Technical expertise to address deforestation and its resulting emissions in California.

Countries: United States

Program Competitiveness and Value Chains
Provide inputs to the methodological guidelines for assessing the impacts of value chain approaches on poverty.

Countries: United States

Program for Investment in Microentrepreneurs Act
Provide technical assistance to microenterprises and disadvantaged entrepreneurs to lead to the return of employment opportunities and an increase in per capita incomes in the state of Arkansas.

Countries: United States

REDD’ Methodology Development
Accelerate the development of methodologies by designing and publishing REDD’ method modules.

Countries: United States

Regional Economic Adjustment Strategy
Conduct economic analysis, identify barriers and opportunities and develop strategies for the growth of specialty food crops and dedicated energy crops in northeast Arkansas.

Countries: United States

Regional Entrepreneur Assistance Program
Assist Arkansas’s rural entrepreneurs with locating adequate community infrastructure and employee pool resources and establishing their enterprises at home, rather than moving to larger cities, to retain entrepreneurs, their essential skills and economic inputs in the targeted region.

Countries: United States

*REDD: Reducing Emissions from Deforestation and Forest Degradation
REDD+: Reducing Emissions from Deforestation and Forest Degradation and the role of conservation, sustainable management of forests and enhancement of forest carbon stocks in developing countries.
Regional Food Hub Collaboration
Create an inventory of existing and emerging food hubs, and begin to characterize them.
Countries: United States

Rice Conservation Innovation Grants
Work with rice growers in California and Arkansas to develop tools, technical capacity and market linkages for the implementation of cost-effective greenhouse gas (GHG) reduction projects that generate GHG offset credits and can be replicated across the United States.
Countries: United States

Rotational Grazing in Arkansas
Increase the adoption of rotational grazing among Arkansas producers through development of an enhanced understanding of the environmental and conservation advantages of rotational grazing.
Countries: United States

Sand County - Fertilizer Use and Greenhouse Gases
The primary thrust of this three-year project is to assess the magnitude of greenhouse gas (N₂O in particular) reductions achieved by changing nutrient management practices to reduce the discharge of nutrient loads into the Mississippi River basin.
Countries: United States

The Pasture Project
Assess the barriers and opportunities to increasing grass-based meat production in the Midwest with a focus on increased water quality in the Mississippi watershed.
Countries: United States

Training Rural Arkansas’s Cooperative Enterprises
Work with producers to develop feasibility studies, organizing multi-state grower associations, develop business plans and provide access to investors to improve the economic conditions of Arkansas’s most rural areas.
Countries: United States

Training Rural Arkansas’s Cooperative Enterprises 2011
Increase rural Arkansas economic conditions through technical assistance to Arkansas’s livestock and slaughter and poultry industries.
Countries: United States

Value Chain Research Collaboration
Bring together 25 to 30 leading practitioners and educators to draft a number of practical tools/applications that can be utilized by a diverse range of stakeholders to establish or strengthen agriculture sector value chain development.
Countries: United States

Wetland Restoration Methodology
Coordinate the American Carbon Registry (ACR) public consultation and scientific peer review process for the Client’s methodology for Restoration of Degraded Deltaic Wetlands of the Mississippi Delta.
Countries: United States

Winrock International Non-Profit Improvement Program (WINIP)
Help rural Arkansas organizations determine needs and develop priorities, locate grant funds and develop grant applications that support those priorities, and assist organizations in meeting the needs of their constituency.
Countries: United States

Women’s Business Centers
Host a Women’s Business Center (WBC) in Arkansas.
Countries: United States

“Winrock’s) ability to bring our vision into focus when the day-to-day operations overwhelm our efforts is truly amazing and we thank you so very much.”
– Diane Rose, Farm2work
The development and growth of community-based value chains bring more affordable healthy food options to communities in the U.S.
Board of Directors & Officers

2011

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President Emeritus
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Silver Spring, Maryland

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Vice President for Programs
Rockefeller Brothers Fund
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East Lansing, Michigan

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John Kadyzewski
Senior Director, Innovation Investment Program & Director, Environmental Resources Trust

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Director, Information Technology

Megan Davenport
Director, Communications & Public Affairs

Bessie Moy
Director, Internal Audits

Jason Zeno
Director, Contracts & Procurement

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Elizabeth C. Campbell | Vice Chair
Frank Tugwell | President & Chief Executive Officer

Ron J. Hubbard | Vice President, Operations
Charles Michael Myers | Vice President/Chief Financial Officer

Patricia A. Allison | Corporate Secretary
Amy Carrasquillo | Manager, Investment/Cash Assistant Treasurer & assistant Secretary

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Bill Howley
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David Norman
Group Vice President, Enterprise & Agriculture

Carol Michaels O’Laughlin
Group Vice President, Empowerment & Civic Engagement

Steve Bylow
Senior Director, Human Resources & Security

John Kadyzewski
Senior Director, Innovation Investment Program & Director, Environmental Resources Trust

Larry Casey
Director, Information Technology

Megan Davenport
Director, Communications & Public Affairs

Bessie Moy
Director, Internal Audits

Jason Zeno
Director, Contracts & Procurement

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Tuckerman, Arkansas

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Little Rock, Arkansas

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Walter Hussman
President & CEO | Arkansas Democrat-Gazette
Little Rock, Arkansas

The Honorable Robert W. Johnson, Jr.
Senator, State of Arkansas | Owner of Johnson Brothers Bigelow, Arkansas

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Private Investor
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CEO
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Detroit, Michigan

Frank Tugwell
President & Chief Executive Officer
Winrock International
Little Rock, Arkansas | Arlington, Virginia

F. Bronson Van Wyck (Elected to the Board May 2011)
President, Bronson Van Wyck, LLC.
Chairman, Winrock Advisory Council
Tuckerman, Arkansas

Brad Williams (Resigned from Board May 2011)
Executive Director
Argenta Community Development Corporation
Little Rock, Arkansas

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Principal | Lambert Associates
Washington, D.C.

David Norman
Group Vice President, Enterprise & Agriculture

Louis Craig Shackelford, Jr.
President | Wilson-Pugh, Inc.
Portland, Arkansas

Frank Tugwell (ex officio)
President & CEO | Winrock International
Arlington, Virginia

Don Zimmerman
Executive Director | Arkansas Municipal League
North Little Rock, Arkansas
Financial Statement
As of December 31

Statements of Financial Position

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>2011</th>
<th>2010</th>
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</thead>
<tbody>
<tr>
<td><strong>Current Assets</strong></td>
<td></td>
<td></td>
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<tr>
<td>Cash and Cash Equivalents</td>
<td>$6,520,068</td>
<td>$3,890,558</td>
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<td>Other Current Assets</td>
<td>16,532,109</td>
<td>14,171,685</td>
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<td><strong>Total Current Assets</strong></td>
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<td>Investments</td>
<td>60,352,848</td>
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<td>Property, Plant and Equipment, Net at Cost</td>
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<td>9,730,510</td>
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<td>Other Assets</td>
<td>195,142</td>
<td>443,187</td>
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<td><strong>TOTAL ASSETS</strong></td>
<td>$92,933,121</td>
<td>$74,142,514</td>
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<table>
<thead>
<tr>
<th>LIABILITIES AND NET ASSETS</th>
<th>2011</th>
<th>2010</th>
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<tbody>
<tr>
<td>Current Liabilities</td>
<td>$32,058,262</td>
<td>$13,250,153</td>
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<td>Noncurrent Liabilities</td>
<td>4,885,000</td>
<td>5,010,000</td>
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<td><strong>Total Liabilities</strong></td>
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<td>18,260,153</td>
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<td>Net Assets</td>
<td>55,989,859</td>
<td>55,882,361</td>
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<td><strong>TOTAL LIABILITIES AND NET ASSETS</strong></td>
<td>$92,933,121</td>
<td>$74,142,514</td>
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Statements of Activities

<table>
<thead>
<tr>
<th>REVENUE AND GAINS</th>
<th>2011</th>
<th>2010</th>
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<tr>
<td>Contracts and Operating Grants</td>
<td>$90,145,972</td>
<td>$80,144,829</td>
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<tr>
<td>Interest, Dividend Income and Gain on Investments</td>
<td>772,054</td>
<td>4,599,645</td>
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<tr>
<td>Other</td>
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<td><strong>TOTAL REVENUE AND GAINS</strong></td>
<td>$90,918,026</td>
<td>$84,744,474</td>
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<table>
<thead>
<tr>
<th>EXPENSES</th>
<th>2011</th>
<th>2010</th>
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<tr>
<td>Project Related Expenses</td>
<td>$81,730,704</td>
<td>$76,737,825</td>
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<tr>
<td>General and Administrative Expenses</td>
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<td><strong>TOTAL EXPENSES</strong></td>
<td>$90,810,528</td>
<td>$84,662,991</td>
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Change in Net Assets
$107,498

Net Assets at Beginning of Year
55,882,361

**NET ASSETS AT END OF YEAR**
$55,989,859

To update the charts:
- Select the chart, right click and select Data...
- Update the data as needed
- Updating that will reset some of the text formatting:
  - current year should be in 100% black and the previous year 60% black,
  - label text should be aligned with their corresponding colored boxes.
Agricultural training and access to transportation help disadvantaged young women in Nepal reach markets where they can sell their produce.

Winrock International
is a nonprofit organization that works with people in the United States and around the world to empower the disadvantaged, increase economic opportunity, and sustain natural resources.